

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF NEW JERSEY

IN RE: . Case No. 23-12825 (MBK)  
.  
.  
LTL MANAGEMENT LLC, .  
Debtor. . U.S. Courthouse  
402 East State Street  
Trenton, NJ 08608  
.  
December 21, 2023  
11:31 a.m.  
. . . . .

TRANSCRIPT OF DEBTOR'S MOTION PURSUANT TO BANKRUPTCY RULES 9023  
AND 9024 FOR AMENDMENT OR RECONSIDERATION OF THE ORDER AWARDING  
DISCRETIONARY BONUS TO HOULIHAN LOKEY  
BEFORE THE HONORABLE MICHAEL B. KAPLAN  
UNITED STATES BANKRUPTCY COURT CHIEF JUDGE

TELEPHONIC APPEARANCES:

For the Debtor: Jones Day  
By: DAN B. PRIETO, ESQ.  
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Wollmuth Maher & Deutsch LLP  
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For Ad Hoc Committee of	Brown Rudnick
Certain Talc Claimants and	By: SUNNI P. BEVILLE, ESQ.
Ad Hoc Committee of	One Financial Center
Creditors:	Boston, MA 02111

- - -

1 THE COURT: Good morning, everyone. Judge Kaplan.  
2 And we will address the LTL Management fee dispute this  
3 morning. So we have the debtor's motion for reconsideration  
4 and we had opposition filed and we've had a reply. Let me  
5 start with -- and this is all relative to the fees of Houlihan  
6 Lokey as approved by the Court in its prior fee award.

7 Let me turn to debtor's counsel and have you start.  
8 Bring us up to date.

9 MR. LAWLOR: Your Honor, it's James Lawlor and Joseph  
10 Pacelli from Wollmuth Maher & Deutsch on behalf of LTL. Mr.  
11 Pacelli is going to address the motion. I also believe Dan  
12 Prieto from Jones Day is on the line as well.

13 THE COURT: All right, thank you.

14 Mr. Pacelli?

15 MR. PACELLI: Good morning, Your Honor. Joseph  
16 Pacelli of Wollmuth Maher & Deutsch on behalf of the debtor.

17 THE COURT: Good morning.

18 MR. PACELLI: Sorry to take up your time for  
19 something that is actually quite simple from the debtor's  
20 perspective. Simply put, there's a mistake in the award of the  
21 discretionary bonus to the TCC's and Houlihan's -- due to the  
22 TCC's and Houlihan's failure to adhere to the court-approved  
23 mathematical formula in Houlihan's engagement agreement.

24 This issue was raised and argued mainly in letters  
25 filed with the Court. It was many of many and it appears the

1 Court overlooked it. Perhaps the generalized claims by the  
2 applicant that the request was already a, quote unquote, net  
3 number mistakenly convinced the Court that the required steps  
4 had been taken. But they were not and it resulted in the  
5 material and obvious mistake that Your Honor can easily correct  
6 by applying the formula that this Court approved but Houlihan  
7 refuses to apply and this is the type of error that Rules 59(e)  
8 and 60(b) were designed to remedy.

9           The TCC and Houlihan have admitted they did not use  
10 the engagement agreement formula. For example, if you look at  
11 the explanation and the TCC's amended response to the debtor's  
12 objection to Houlihan's final fee application at Docket Number  
13 1514, it identifies our method for calculation of the bonus but  
14 that calculation does not include a credit for 50 percent of  
15 monthly fees. Specifically, the Committee stated that Houlihan  
16 initially sought a \$2.3 million fee, quote, which was  
17 calculated as approximately the \$850,000 in fee concessions  
18 across both cases plus 50 percent of the \$3 million deferred  
19 fee that would have been payable had a plan of reorganization  
20 been consummated with respect to the debtor, end quote.

21           This is the only calculation that Houlihan and the  
22 TCC admit on the basis of the Committee's business judgment  
23 which the debtor maintains is not the proper standard but is  
24 not an issue for today but more importantly, also the basis for  
25 Your Honor's mistake in ruling. I anticipate that they will

1 continue to argue that the use of the word "net" means it was  
2 included, but net of what? Using the word "net" does not allow  
3 Houlihan and the Committee to pretend the credit was included  
4 when it was clearly wasn't based on their statements.

5 Full calculation was never disclosed by the Committee  
6 which we suspect is because it wasn't followed and likely was  
7 never even presented to the Committee based on Mr. Burian's  
8 November 9th e-mail. Their math just doesn't add up. To find  
9 otherwise and ignore the credit would render a material term of  
10 Houlihan's engagement agreement meaningless. There is no  
11 credible argument that allows the TCC and Houlihan to disregard  
12 the engagement agreement and avoid the application of the  
13 credit. Either the credit was never applied or Houlihan's  
14 initial ask was nearly \$3 million. If the former is true, then  
15 the credit should be applied now. If the latter is true, then  
16 this Court was misled as to the Committee's purported exercise  
17 of its business judgment and approval of the bonus was  
18 fundamentally flawed.

19 Your Honor should correct the defect caused by either  
20 situation by applying the credit in accordance with the terms  
21 of Houlihan's engagement. Debtor respectfully requests that  
22 Your Honor correct this obvious computational error by amending  
23 the order under Rule 59(e) to prevent manifest injustice and/or  
24 under 60(b) to correct the mistake. Thank you, Your Honor.

25 THE COURT: Thank you, Mr. Pacelli.

1 Ms. Beville, will you be arguing?

2 MS. BEVILLE: I will be. Thank you, Your Honor.

3 THE COURT: Thank you.

4 MS. BEVILLE: So, Your Honor, I would just like to  
5 reiterate the position taken in our papers that this issue has  
6 already been litigated. The debtor acknowledges that the issue  
7 was already briefed, it was already argued and Your Honor  
8 already entered its order on these issues. The debtor cannot  
9 act now as if these issues weren't previously raised and  
10 addressed. It raised those issues and the Court entered the  
11 order notwithstanding its objections.

12 The standards for reconsideration, Your Honor, are  
13 very clear in the Third Circuit and they simply are not  
14 satisfied here. Under the standard articulated by the Third  
15 Circuit, and I cite to 591 F.3d 666, Third Circuit decision in  
16 2010, Your Honor, there is no change in controlling law, there  
17 is no new evidence that has become available. And contrary to  
18 the debtor's assertion, there is no manifest injustice or clear  
19 error of law.

20 The debtor is suggesting, Your Honor, that you made a  
21 mistake, that you didn't understand the order that you entered  
22 and that the order that you entered was approving an amount  
23 that was actually to be paid to Houlihan. It was the amount  
24 actually to be received by Houlihan. But, Your Honor, I don't  
25 believe that is true. I believe that the facts were on the

1 record and the order was entered appropriately.

2           Your Honor, this was a subject of weeks of  
3 litigation, numerous submissions to the Court both before the  
4 hearing, during the hearing and after the hearing with several  
5 letters of submission. The debtor did raise this issue in its  
6 submissions and the TCC responded.

7           Let me just back up a little bit here. There is a  
8 technical mechanics for calculation of a discretionary fee in  
9 the retention agreement. There's no dispute about that. The  
10 TCC acknowledged that in its papers. The TCC also noted in its  
11 papers that that calculation was, in fact, done. But as a  
12 business matter, Your Honor, the TCC was not focused on a  
13 headline number. The TCC was focused on the amount actually to  
14 be paid to Houlihan.

15           Under the retention agreement the TCC was charged  
16 with determining what additional compensation would be paid to  
17 Houlihan as a result of its efforts in the case. So naturally,  
18 as a result of that, Your Honor, the TCC's negotiations with  
19 Houlihan focused on the amount of additional compensation that  
20 would be paid to Houlihan.

21           Your Honor, in every pleading that we made with you  
22 and the letter submission it was very clear that it was a net  
23 amount that was being disclosed to the Court. The TCC did not  
24 withhold any information, Your Honor. The pleadings and  
25 submissions have always been consistent. And while the debtor

1 at times has mocked the use of our term net discretionary fee,  
2 that's the amount that was approved, Your Honor.

3 At the hearing Your Honor asked Mr. Jonas  
4 specifically about the imputed hourly rates that would be  
5 essentially awarded to Houlihan if the discretionary fee were  
6 approved. Your Honor, the math that was done at that hearing  
7 was using the amounts actually paid to Houlihan. As a  
8 practical matter, it would have been meaningless to do that  
9 math on any number other than the amount that would actually be  
10 received by Houlihan. We have always been talking about the  
11 amount actually to be received by Houlihan. And from a  
12 practical standpoint, Your Honor, if we were to now take a  
13 further deduction, double deduction of the monthly fees, the  
14 imputed hourly rate for Houlihan would be the lowest hourly  
15 rates of any professional, junior associates or otherwise in  
16 these cases.

17 And, Your Honor, the debtor is very aware of this  
18 issue. This is not a mistake. It is not a miscalculation. It  
19 is not a failure to abide by the terms of the retention  
20 agreement. The debtor raised this very issue in its letter to  
21 the Court dated November 3rd at Docket Number 1567. And, Your  
22 Honor, just to be clear, I just want to read specifically from  
23 that letter. It says finally, Houlihan's calculation for its  
24 request is at odds with the terms of its own retention. That's  
25 exactly that argument you're hearing today, Your Honor. That



1 argument has been heard, has been responded to by the TCC and  
2 was overruled by the Court.

3           The TCC again responded that the \$1.8 million that  
4 was offered at that time was net of any credits due. And again  
5 the debtor raised this issue on November 9th in an e-mail to  
6 TCC's counsel. Your Honor, that e-mail exchange was attached  
7 to our objection to the motion for reconsideration at Docket  
8 Number 1612. And in that e-mail, Your Honor, the debtor again  
9 raised this issue. Does the Houlihan discretionary fee include  
10 the 50 percent credit against monthly fee statement amounts or  
11 will it be reduced after the amount is awarded in accordance  
12 with the footnote in Houlihan's fee application to which Saul  
13 Burian of Houlihan immediately and unequivocally responded that  
14 the 1.75 million discretionary fee award is net of all credits.

15           Your Honor, this exchange occurred before your order  
16 was entered by the Court. The debtor never responded to that  
17 e-mail. Two weeks passed and the order awarding the  
18 discretionary fee, net discretionary fee of \$1.75 million was  
19 awarded to Houlihan. And it was on November 28th, Your Honor,  
20 nearly a month after receiving the e-mail from TCC that the  
21 debtor responds that there was a miscalculation of our  
22 discretionary fee and it was filing the motion for  
23 reconsideration.

24           And then, Your Honor, you saw the motion for  
25 reconsideration, you saw our response. I don't need to repeat

1 all of that here. But respectfully, Your Honor, this is not a  
2 motion for reconsideration. There is nothing new here, Your  
3 Honor. There is nothing unknown that has since become known.  
4 Your Honor did not make a mistake. TCC did not withhold any  
5 information. The Court -- Your Honor rendered your decision on  
6 the amount of the net discretionary fee to be paid to Houlihan.  
7 The debtor must now abide by it.

8 Your Honor, the TCC respectfully requests that you  
9 deny the motion for reconsideration. I'm available to answer  
10 any questions that you may have.

11 THE COURT: All right, thank you.

12 Does anyone else wish to be heard?

13 (No audible response)

14 Mr. Burian, you're holding your tongue?

15 MR. BURIAN: On the advice of counsel, Your Honor.

16 THE COURT: Smart counsel.

17 All right.

18 MR. PACELLI: Your Honor, if I may just --

19 THE COURT: Yes.

20 MR. PACELLI: -- quickly just --

21 THE COURT: Yes.

22 MR. PACELLI: -- respond to a few points made by Ms.  
23 Beville?

24 I think that this is a clear case. There's many  
25 similarities between this case and In re Energy Future Holdings

1 which is 575 B.R. 616. In that case the Court granted  
2 reconsideration regarding a termination fee because the  
3 underlying record was confusing and incomplete and that's  
4 exactly what happened here.

5 I mean if you add up the numbers in their stated Ad  
6 Hoc calculation, it yields a total of \$2.35 million. Taking  
7 their calculation and thinking about it as a ledger, on one  
8 side you have debits and on the other side you have credits.  
9 Here, the debits are 850,000 for concessions and \$1.5 million  
10 for the deferred fee. Houlihan apparently only asked for 2.3.  
11 This was the starting point, not some higher amount.

12 On the other side you should have the credit for  
13 monthly fees of over \$680,000 but the credit for monthly fees  
14 is not part of their equation because if it was, there would  
15 need to be an additional debit to get to the \$2.3 million  
16 initial ask.

17 On October 18th Mr. Burian told this Court that  
18 Houlihan initially asked for 2.3 million and explained their  
19 calculation. Houlihan didn't ask for 2.3 million plus  
20 \$680,000. Rather, Mr. Burian stated, quote, we asked for 2.3  
21 million. We thought 50 percent of our disclosed deferred fee  
22 plus the amount of money that we had given in fee concessions  
23 between the two cases, roughly \$850,000 was fair, end quote.

24 And with that, the debtor respectfully requests that  
25 Your Honor correct this obvious computational error by amending

1 the order to prevent manifest injustice or to correct the  
2 mistake. Thank you.

3 THE COURT: All right, thank you, counsel.

4 MS. BEVILLE: Your Honor?

5 THE COURT: Yes, Ms. Beville?

6 MS. BEVILLE: Could I respond? Do you mind? I'll  
7 just take a moment.

8 THE COURT: That's fine.

9 MS. BEVILLE: I understand the debtor raised this  
10 argument in its reply as well. Your Honor, the testimony from  
11 Saul Burian and the submissions in the TCC's reply and letter  
12 submissions all went to the amount that was to be paid by  
13 Houlihan. To be clear, Your Honor, when Houlihan entered into  
14 negotiations with the TCC, there was an understanding that  
15 there was a headline number and that there were monthly fee  
16 credits to be reduced. But the number that was negotiated,  
17 Your Honor, was the amount to be received by Houlihan. We  
18 could do the technical requirements of showing you that now,  
19 but at the end of the day, Your Honor, the approval with us is  
20 not to be received by Houlihan. There was nothing incorrect  
21 about the testimony provided by Houlihan, Your Honor.

22 THE COURT: All right, thank you.

23 All right, so it appears that after about \$179  
24 million or so in professional fees over two cases we're down to  
25 maybe the last half million in dispute. One would hope that we

1 didn't need to get here.

2           In reviewing the engagement letter, Paragraph 6 of  
3 the engagement letter, the proposed fee arrangement for  
4 Houlihan Lokey was comprised of essentially four parts, a  
5 monthly fee of \$400,000 for each of the first four months, a  
6 monthly fee of \$175,000 for each month thereafter, a \$3 million  
7 deferred fee payable upon consummation of a plan against which  
8 there were no offsets, no credits. The 50 percent mechanism  
9 was not going to be applied to that. And then fourth, on top  
10 of all that, a discretionary fee, an open-ended discretionary  
11 fee based on the Committee's business judgment against which  
12 there would be a 50 percent credit for fees that have been  
13 billed if there were a discretionary fee.

14           Taken together, the potential payment to the Houlihan  
15 Lokey could have amounted to the 1,363,000 and change hourly  
16 fees, a \$3 million deferred fee and a discretionary fee if the  
17 Court were inclined to grant it and the Committee were inclined  
18 to recommend it. Substantial sums. The Court took this into  
19 account when it urged the parties after seeing the requested  
20 fees to go back and see if there can be compromises made.

21           I did not view the proposed compromises as being  
22 reflective of the mechanics of the engagement letter. It did  
23 not and would not surprise me, and I know Mr. Burian, that if  
24 Houlihan Lokey were moving away from the potential of a \$3  
25 million success fee we'll call it or on consummation of a plan

1 and moving away from that potential recovery, that there  
2 wouldn't be an adjustment as far as the amounts to be  
3 discounted against the awarded hourly fees as part of any  
4 negotiated resolution.

5           To be clear, I viewed the negotiated resolution, the  
6 compromise to be a total sum to be paid, taking into account  
7 all of the subparts. That reflected my questioning, my  
8 comparison to hourly rates and my expectations. And in  
9 fairness I did not see the initial proposal of a \$2 million  
10 discretionary fee to be proper reflecting the risks and the  
11 status of the case. So, I urged further compromise and it was  
12 brought out at 1.8 and even against that I thought there should  
13 be a further reduction down to a million 750. That is the  
14 amount that I expected to be paid on top of the hourly fees.  
15 At no point did the Court consider that there would be credits  
16 applied because the Court viewed the whole process as a give  
17 and take, a restructuring of the initial agreement into  
18 something that was more palatable.

19           The Court is not going to reconsider its award,  
20 stands by its earlier decision, understands the debtor's  
21 frustration but also understands that there were meaningful  
22 compromises made and even calculating a discounted  
23 discretionary fee and to go back into how that was calculated  
24 specifically serves no purpose since the award contemplated by  
25 the Court was to be the amount so received in total.

1           For those reasons the Court is going to deny the  
2 motion for reconsideration. I thank counsel.

3           UNIDENTIFIED ATTORNEY: Thank you, Your Honor.

4           THE COURT: Thank you.

5           UNIDENTIFIED ATTORNEY: Thank you, Your Honor.

6           MR. BURIAN: Your Honor, thank you very, very much  
7 and happy holidays and Happy New Year. Just in case there's  
8 further litigation, I think the Court meant to say monthly fees  
9 and discretionary fee. The billable rates were presented as  
10 part of argument.

11          THE COURT: Right.

12          MR. BURIAN: But they were monthly fees, just to  
13 clear the record.

14          THE COURT: We should have a clear record before  
15 we're back here again at another time. But yes, I agree.

16          So, I wish everybody happy holidays, and who knows  
17 when I'll see you all again.

18          UNIDENTIFIED ATTORNEY: Happy holidays.

19          UNIDENTIFIED ATTORNEY: Happy holidays, Your Honor.

20          THE COURT: Happy holidays. Take care.

21          UNIDENTIFIED ATTORNEY: Thank you.

22          UNIDENTIFIED ATTORNEY: Some of us you can't get away  
23 from, Your Honor.

24          THE COURT: As much as I try.

25          All right, thank you. Take care.

1 UNIDENTIFIED ATTORNEY: Thank you.

2 UNIDENTIFIED ATTORNEY: Thank you.

3 \* \* \* \* \*

4 C E R T I F I C A T I O N

5 I, MARY POLITO, court approved transcribers, certify  
6 that the foregoing is a correct transcript from the official  
7 electronic sound recording of the proceedings in the above-  
8 entitled matter, and to the best of my ability.

9

10 /s/ Mary Polito

11 MARY POLITO

12 J&J COURT TRANSCRIBERS, INC. DATE: December 22, 2023

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